



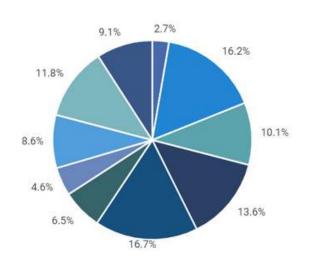
as of September 30, 2024

INVESTMENT OBJECTIVE

The Calgary Foundation's investment objective is to earn a 6.0% real rate of return over a rolling 10-year period. This return objective enables the Foundation to maximize support to the charitable community by preserving the purchasing power of the endowment and minimize grant disbursement volatility. The real return target is an aggregate of the Foundation's spending policy rate of 5.0% (for grants and other charitable activities) and a 1.0% provision for operating cost recovery.

	Total Endowment		14.9%
Private Equity		9.1%	4.1%
Real Assets (Infrastructure)		11.8%	8.4%
Real Assets (Real Estate)		8.6%	-2.4%
Emerging Market Equity		4.6%	25.9%
Global Small Cap		6.5%	25.7%
Global Equity		16.7%	27.9%
Canadian Equity		13.6%	26.8%
Private Debt		10.1%	9.1%
Canadian Bonds		16.2%	13.0%
1-Year Performance Canadian Money Market		Allocation 2.7%	Return 4.9%

Asset Mix



Investment Committee

David Bissett
Denise Bright (ex-officio)
Bob Gibson
Joe Jugovic
Blaine Lennox (ex-officio)
Michael Mezei, Chair
Elizabeth Peters
Wes Peters
David Philips (ex-officio)
Julianna Spiropoulos

Calgary Foundation Staff Contacts

Dan Langlois (MBA, CFA)

Chief Investment Officer dlanglois@calgaryfoundation.org 403.802.7715

Lauren Frosst (MBA, CFA)

Director, Investments
Ifrosst@calgaryfoundation.org
403.802.7301

Sara Gaca, CFA

Investment Associate | sgaca@calgaryfoundation.org 403.802.7319

Jessica Mitchell, CFA

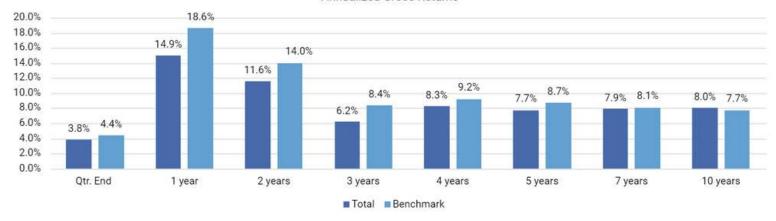
Investment Associate | jmitchell@calgaryfoundation.org 403.802.7719

Cristina Lanz

Senior Administrator | clanz@calgaryfoundation.org 403.802.7709

^{*} May not sum to 100% due to rounding

Annualized Gross Returns





The above returns are reported in nominal values.

Investment Managers

Fixed Income

Cash & Cash Equivalents

Mawer Investment Management

Canadian Fixed Income

• TD Asset Management Inc.

Private Debt

- · Alcentra Ltd.
- Crescent Capital
- MGG Investment Group
- Pemberton Asset Management
- Star Mountain Capital

Equity

Canadian Large Cap Equities

- · Mawer Investment Management
- · TD Asset Management

Global Small Cap

Arrowstreet Capital

Global Equity

- Mawer Investment Management (Global)
- TD Asset Management (International)
- TD Asset Management (United States)

Emerging Markets

 Phillips, Hager & North Investment Management

Alternatives

Real Estate

- · Crestpoint Real Estate Investments
- Walton Street Capital
- Fidelity International

Infrastructure

- New American Bridges
- · Partners Group
- I Squared Capital
- · Palistar Capital
- Stonepeak Partners

Private Equity

- · Pomona Capital
- GI Partners
- TDR Capital