



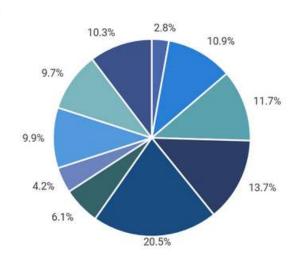
as of September 30, 2023

INVESTMENT OBJECTIVE

The Calgary Foundation's investment objective is to earn a 6.0% real rate of return over a rolling 10-year period. This return objective enables the Foundation to maximize support to the charitable community by preserving the purchasing power of the endowment and minimize grant disbursement volatility. The real return target is an aggregate of the Foundation's spending policy rate of 5.0% (for grants and other charitable activities) and a 1.0% provision for operating cost recovery.

Total Endowment		8.3%
Private Equity	10.3%	-4.4%
Real Assets (Infrastructure)	9.7%	12.0%
Real Assets (Real Estate)	9.9%	-2.4%
Emerging Market Equity	4.2%	16.2%
Global Small Cap	6.1%	25.1%
Global Equity	20.5%	20.2%
Canadian Equity	13.7%	8.2%
Private Debt	11.7%	7.6%
Canadian Bonds	10.9%	-1.3%
Canadian Money Market	2.8%	3.7%
1-Year Performance	Allocation*	Return

Asset Mix



Investment Committee

Denise Bright (ex-officio)
Bob Gibson
Blaine Lennox
Michael Mezei, Chair
Paul Moynihan
Elizabeth Peters
Wes Peters
Geeta Sankappanavar
Julianna Spiropoulos

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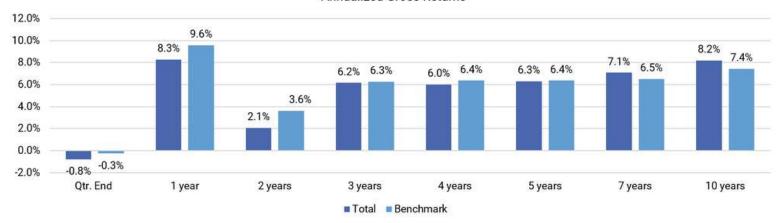
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^{*} May not sum to 100% due to rounding

Annualized Gross Returns





The above returns are reported in nominal values.

Investment Managers

Fixed Income

Cash & Cash Equivalents

Mawer Investment Management

Canadian Fixed Income

• TD Asset Management Inc.

Private Debt

- · Alcentra Ltd.
- Crescent Capital
- MGG Investment Group
- Pemberton Asset Management
- Star Mountain Capital

Equity

Canadian Large Cap Equities

- · Mawer Investment Management
- · TD Asset Management

Global Small Cap

· Arrowstreet Capital

Global Equity

- Mawer Investment Management (International)
- TD Asset Management (International)
- TD Asset Management (United States)

Emerging Markets

 Phillips, Hager & North Investment Management

Alternatives

Real Estate

- · Crestpoint Real Estate Investments
- Walton Street Capital
- Fidelity International

Infrastructure

- New American Bridges
- · Partners Group
- I Squared Capital
- · Palistar Capital
- Stonepeak Partners

Private Equity

- Pomona Capital
- GI Partners
- TDR Capital