



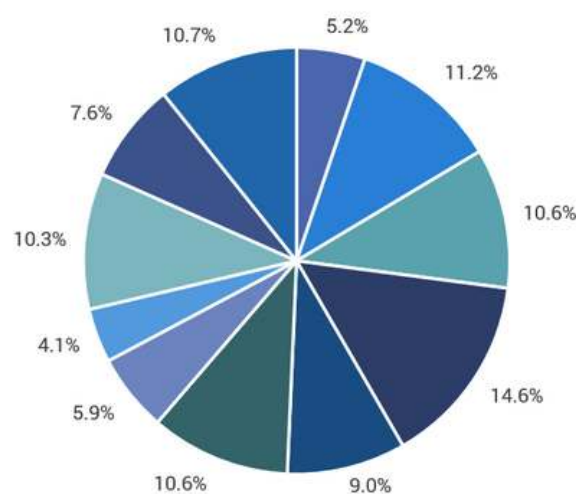
ENDOWMENT PORTFOLIO PERFORMANCE REPORT

as of December 31, 2022

INVESTMENT OBJECTIVE

The Calgary Foundation's investment objective is to earn a 5.0% real rate of return over a rolling 10-year period. This return objective enables the Foundation to maximize support to the charitable community by preserving the purchasing power of the endowment and minimize grant disbursement volatility. The real return target is an aggregate of the Foundation's spending policy rate of 4.0% (for grants and other charitable activities) and a 1.0% provision for operating cost recovery.

1-Year Performance	Allocation*	Return	Asset Mix
Canadian Money Market	5.2%	1.5%	
Canadian Bonds	11.2%	-11.7%	
Private Debt	10.6%	7.0%	
Canadian Equity	14.6%	-5.1%	
U.S. Equity	9.0%	-12.0%	
E.A.F.E. Equity	10.6%	-12.8%	
Global Small Cap	5.9%	-5.8%	
Emerging Market Equity	4.1%	-7.9%	
Real Assets (Real Estate)	10.3%	16.8%	
Real Assets (Infrastructure)	7.6%	9.8%	
Private Equity	10.7%	-6.0%	
Total Endowment		-4.2%	



* May not sum to 100% due to rounding

Investment Committee

Denise Bright (ex-officio)
 Jim Brownlee
 John Fischer (ex-officio)
 Bob Gibson
 Blaine Lennox
 Michael Mezei, Chair
 Paul Moynihan
 Elizabeth Peters
 Geeta Sankappanavar
 Julianna Spiropoulos

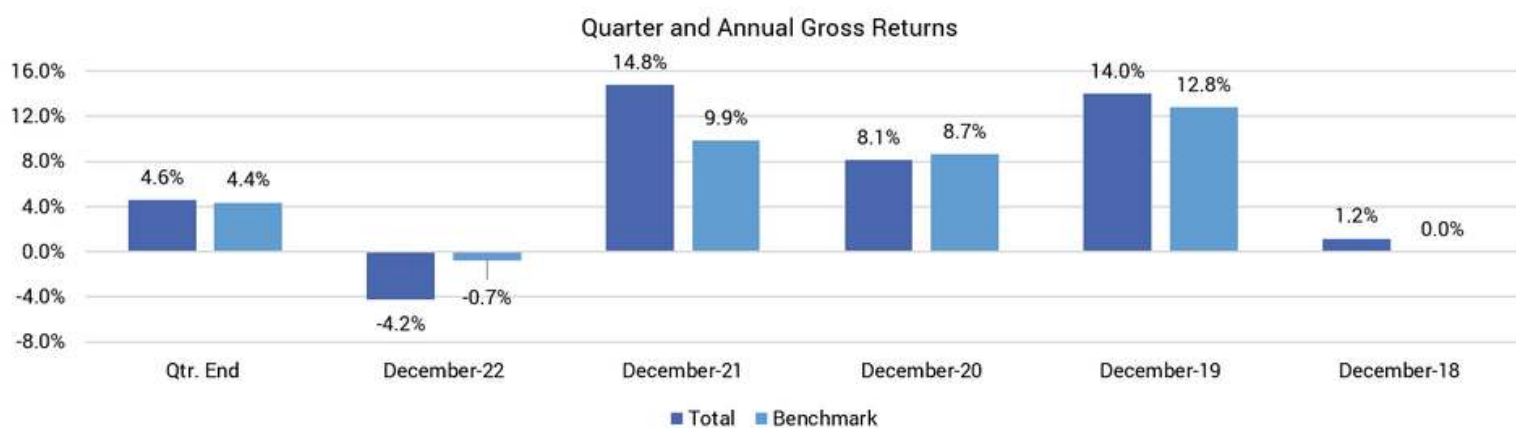
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The above returns are reported in nominal values.

Investment Managers

Fixed Income

Cash & Cash Equivalents

- Mawer Investment Management

Canadian Fixed Income

- TD Asset Management Inc.

Private Debt

- Alcentra Ltd.
- Crescent Capital
- MGG Investment Group
- Star Mountain Capital

Equity

Canadian Large Cap Equities

- Mawer Investment Management
- TD Asset Management

Global Small Cap

- Arrowstreet Capital

U.S. Equity

- TD Asset Management Inc.

E.A.F.E. Equity

- Mawer Investment Management
- TD Asset Management

Emerging Markets

- Phillips, Hager & North Investment Management

Alternatives

Real Estate

- Crestpoint Real Estate Investments
- Walton Street Capital
- Fidelity International

Infrastructure

- New American Bridges
- Partners Group
- I Squared Capital
- Palistar Capital
- Stonepeak Partners

Private Equity

- Pomona Capital
- GI Partners
- TDR Capital